

Before we begin...



Please take a few minutes to complete the **Pre-training survey**

Building Campuses Where Hate Can't Thrive: What Faculty, Staff, and Leaders Should Know

Lara Schwartz & Marylin Rodriguez

3:00 - 4:30 ET



**POLARIZATION & EXTREMISM
RESEARCH & INNOVATION LAB**

SCHOOL of PUBLIC AFFAIRS



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Zoom Shared Norms



**Rename: Name,
Institution & Pronouns**



**Video Camera On
(if possible)**



**Share when
prompted**



**Stay Muted until
prompted**



**Engagement:
All in!**



Type in Chat Box

Who is with us today?

SHARE: Name, role, and describe how
has hate shown up in college communities
in the past year

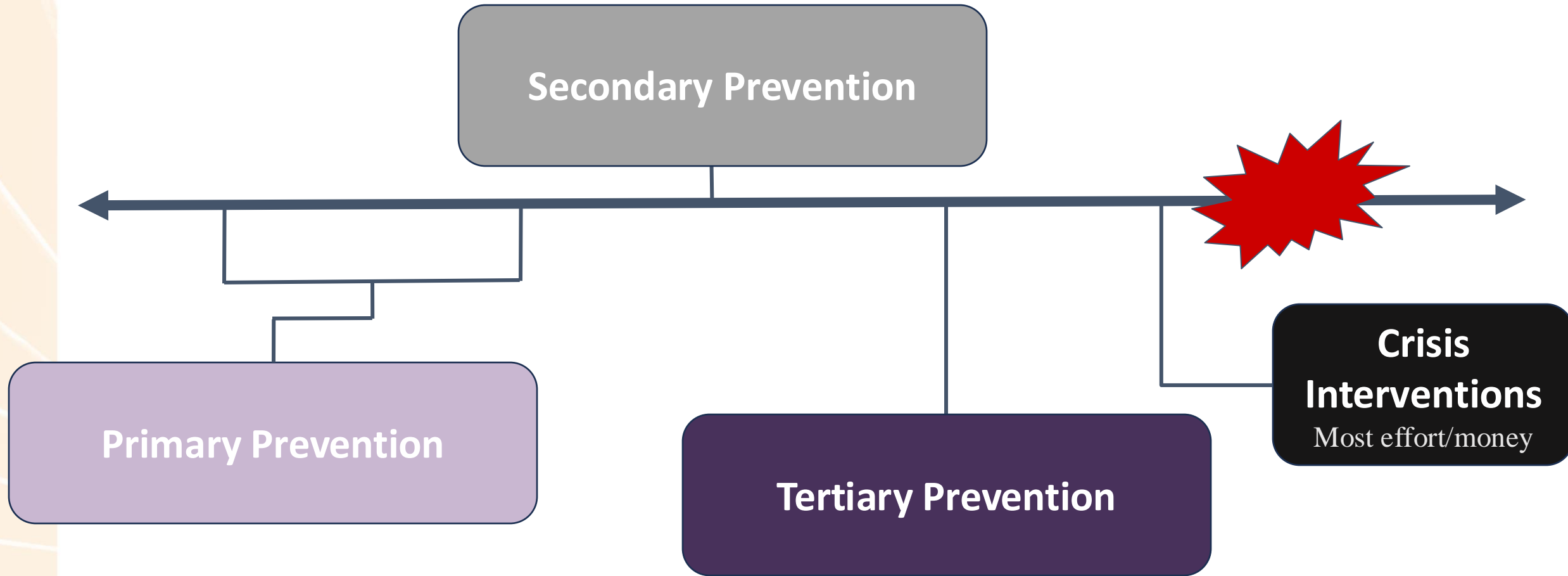


POLARIZATION & EXTREMISM RESEARCH & INNOVATION LAB

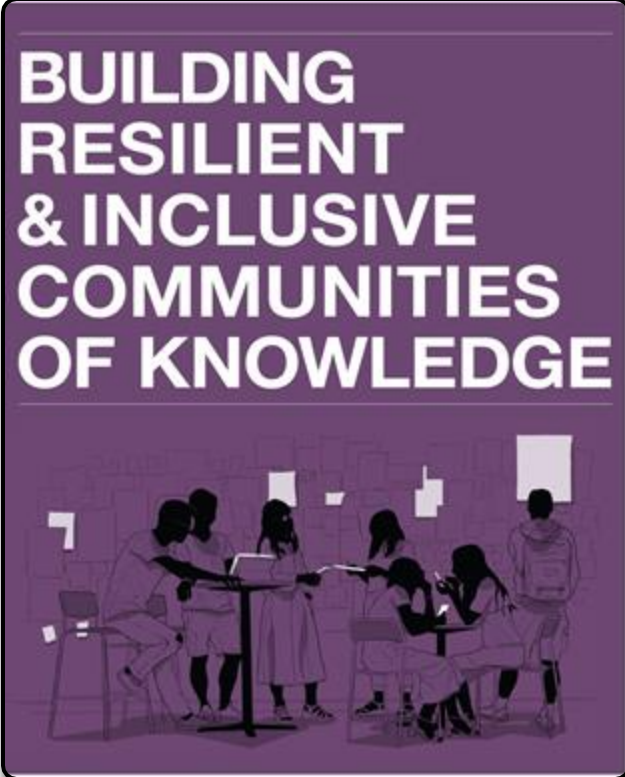
SCHOOL *of* PUBLIC AFFAIRS

- PERIL is an applied research lab at American University's School of Public Affairs
- We use a **public health approach**
- Our work takes a **multidisciplinary** and **pre-preventative approach** to address hate, bias, and radicalization before they manifest into violent extremism.
- PERIL supports individuals and communities to reject propaganda and extremist content

Prevention is Upstream



BRICK Toolkit



- Equips the higher education community with tools to address hate, harassment, and extremist radicalization on campus.
- Built upon rigorous research, including insights gathered from focus groups and listening sessions.
- Includes:
 - Campus-wide communication guidelines
 - Conversation protocols

Access the web portal here!



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What is in the BRICK Toolkit and how can it help me?

6. Learning Supplements

- 8. Quick Reference Sheet
- 14. Administrator Statement Template & Examples
- 16. Free Speech vs Hate Speech
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- 24. How to Build Resilient Campus Communities for Targeted Violence Survivors by La'Nita Johnson

28. Administrators

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- 32. Community Resilience Tips
- 34. Conversation Protocols
- 38. Response Framework

40. Faculty

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52. Staff

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Understanding the context



3 People Are Stabbed in a University Gender Studies Class in Canada

Umpqua Community College Shooting Leaves at Least 10 Dead, Police Say

Ohio HBCUs ramping up security after deadly hate crime

Stanford University police launch hate crime investigation after antisemitic drawing found on Jewish student's dorm room door

Bananas, nooses at American University spark protests, demands

HATE CRIMES

POLITICAL POLARIZATION



The Most Polarized Freshman Class
in Half a Century

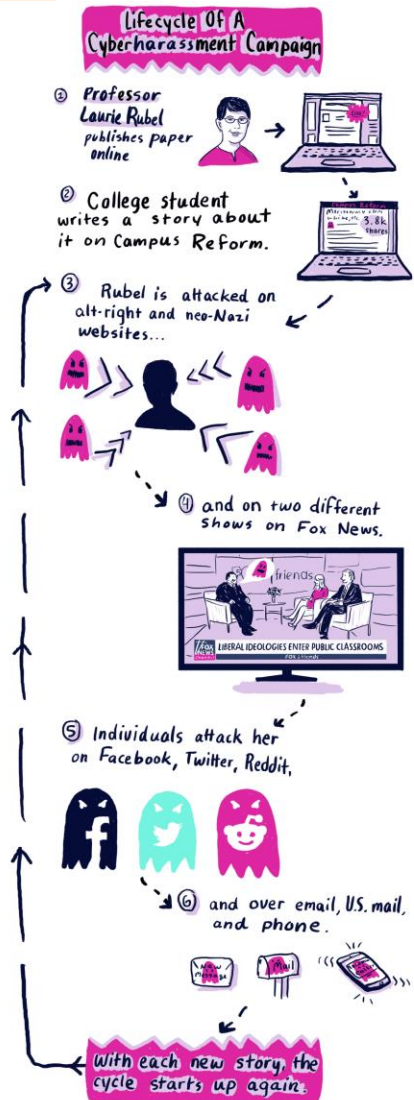
A Speech About Free Speech Is Shouted Down

Robert George, an advocate for allowing diverse views on campuses, was interrupted by students protesting his stances on LGBTQ+ individuals.

A Violent Attack on Free Speech at
Middlebury

**As a new generation rises, tension
between free speech and inclusivity on
college campuses simmers**

Faculty Harassment & Doxing



CAMPUS  **REFORM**



A BILLIONAIRE-FUNDED WEBSITE WITH TIES TO THE FAR RIGHT IS TRYING TO “CANCEL” UNIVERSITY PROFESSORS

Confronted: Harris Kornstein The Drag Professor Of University Of Arizona

At UChicago, a Debate Over Free Speech and Cyberbullying

A student objected to a class, “The Problem of Whiteness,” and tweeted the lecturer’s photo and email address. Hate mail poured in. What should the school do?

**What can we do to prevent it? How
can we support victims?**

WHAT EVERYONE NEEDS TO KNOW

An Ounce of Prevention

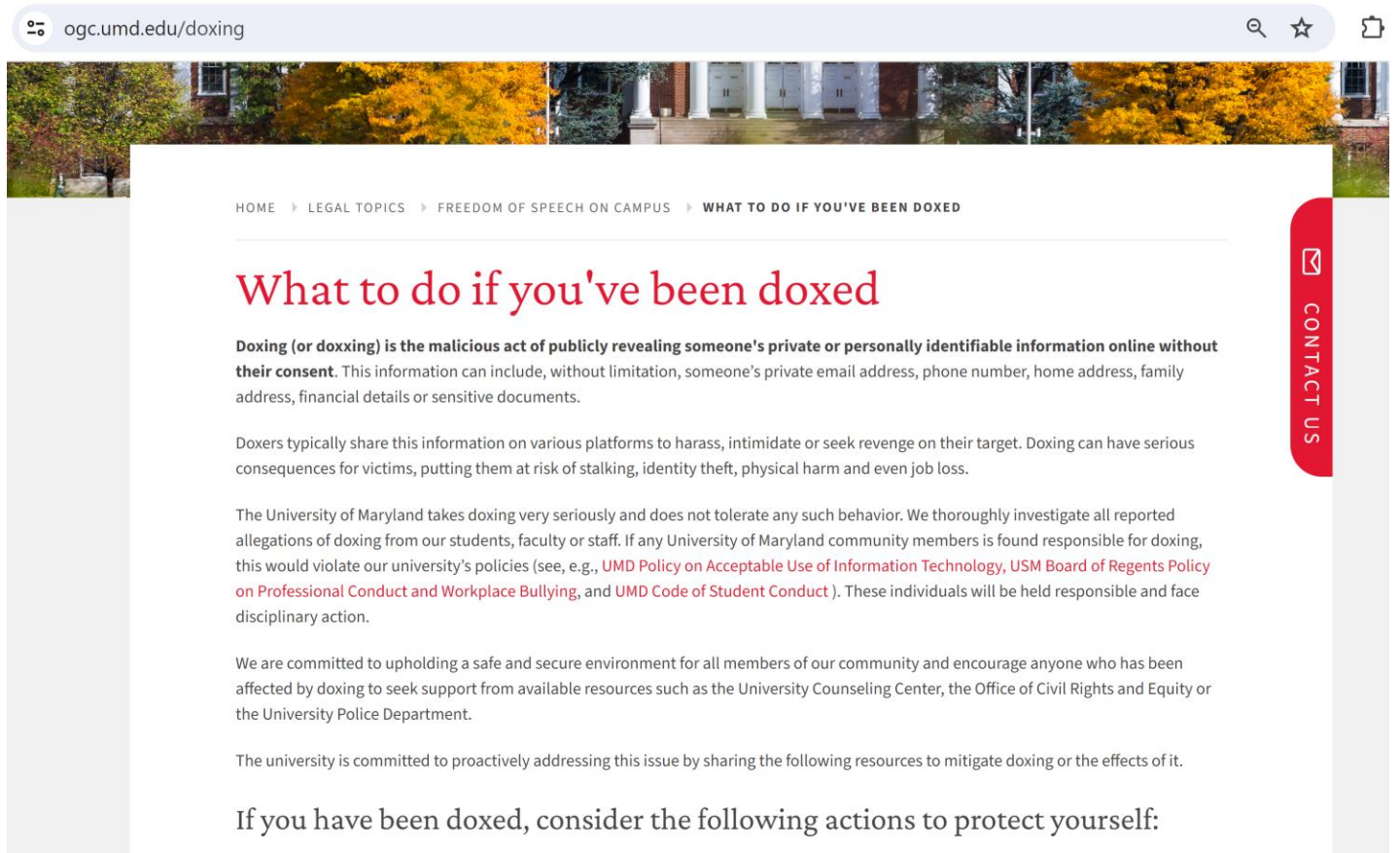
It is easier to prevent radicalization than it is to disengage someone once they've committed to an extremist cause. Implement proactive strategies which account for the increased risks of the present day, and which center the needs of victim-survivors and targeted groups:

- **Start early.** Educate your community about the persuasive rhetorical strategies that extremist movements use to manipulate otherwise intelligent and well-meaning young people (such as scapegoating, offering simple answers to complex problems, etc.). Incorporate discussions about polarization and extremism into accepted student days, welcome weeks, orientation sessions, and first year student programs.
- **Build systems.** Host regular events for students, faculty, and university staff to discuss issues of bias and on-campus extremism. Consider creating a dedicated space for these ongoing discussions. Planning a one-off event in response to a hate incident can communicate a lack of preparation and commitment to diversity, equity, and inclusion.
- **Educate everyone.** No one is immune to propaganda. Members of one targeted group can be biased against others. All campus community members need help to understand their role in creating a truly inclusive community.
- **Train everyone.** This isn't just an issue for faculty who teach political science or terrorism studies. From librarians to campus security to mental health counselors and faculty across all disciplines, everyone can use these skills to prevent polarization and extremism before they take root.

Offering Support

- **What are the university's values?** Lean into the values of your learning community. If your values have been communicated effectively, campus community members will know what you stand for—and stand with you. When harmful incidents do happen, lean into those values.
- **Where can people report hate incidents?** Campus community members should have access to a reporting system, accessible via computer, handheld devices, and smartphone. This system must be transparent and easily accessible to empower the reporting party. While incident-specific details of reports cannot and should not be released in accordance with HIPAA and FERPA regulations, it's important that the university acknowledges the receipt of reports by campus community members, and works to be as transparent as possible with its response to such reports.
- **Who investigates threats?** The campus community should know who to contact in the event of a threat. Make sure that the community can easily find information about the procedure for responding to threats.

In practice: What can be done?



The screenshot shows a web browser with the address bar displaying "ogc.umd.edu/doxing". The page features a header with a navigation menu: "HOME", "LEGAL TOPICS", "FREEDOM OF SPEECH ON CAMPUS", and "WHAT TO DO IF YOU'VE BEEN DOXED". The main content area is titled "What to do if you've been doxed" in red. Below the title, the text defines doxing as the malicious act of publicly revealing someone's private or personally identifiable information online without their consent. It lists examples of information that can be included, such as private email addresses, phone numbers, home addresses, family addresses, financial details, and sensitive documents. The text then explains that doxers typically share this information on various platforms to harass, intimidate, or seek revenge on their target, and that doxing can have serious consequences for victims, including stalking, identity theft, physical harm, and even job loss. The University of Maryland's stance on doxing is discussed, stating that they take it very seriously and do not tolerate any such behavior. They mention that they thoroughly investigate all reported allegations of doxing from students, faculty, or staff, and that if any University of Maryland community member is found responsible for doxing, this would violate the university's policies. Specific policies mentioned include the "UMD Policy on Acceptable Use of Information Technology", the "USM Board of Regents Policy on Professional Conduct and Workplace Bullying", and the "UMD Code of Student Conduct". These individuals will be held responsible and face disciplinary action. The university's commitment to upholding a safe and secure environment for all members of the community is emphasized, and it is encouraged that anyone who has been affected by doxing seek support from available resources such as the University Counseling Center, the Office of Civil Rights and Equity, or the University Police Department. The university is committed to proactively addressing this issue by sharing the following resources to mitigate doxing or the effects of it. The text concludes with the instruction: "If you have been doxed, consider the following actions to protect yourself:". A red vertical button labeled "CONTACT US" is visible on the right side of the page.

ogc.umd.edu/doxing

HOME › LEGAL TOPICS › FREEDOM OF SPEECH ON CAMPUS › WHAT TO DO IF YOU'VE BEEN DOXED

What to do if you've been doxed

Doxing (or doxxing) is the malicious act of publicly revealing someone's private or personally identifiable information online without their consent. This information can include, without limitation, someone's private email address, phone number, home address, family address, financial details or sensitive documents.

Doxers typically share this information on various platforms to harass, intimidate or seek revenge on their target. Doxing can have serious consequences for victims, putting them at risk of stalking, identity theft, physical harm and even job loss.

The University of Maryland takes doxing very seriously and does not tolerate any such behavior. We thoroughly investigate all reported allegations of doxing from our students, faculty or staff. If any University of Maryland community members is found responsible for doxing, this would violate our university's policies (see, e.g., [UMD Policy on Acceptable Use of Information Technology](#), [USM Board of Regents Policy on Professional Conduct and Workplace Bullying](#), and [UMD Code of Student Conduct](#)). These individuals will be held responsible and face disciplinary action.

We are committed to upholding a safe and secure environment for all members of our community and encourage anyone who has been affected by doxing to seek support from available resources such as the University Counseling Center, the Office of Civil Rights and Equity or the University Police Department.

The university is committed to proactively addressing this issue by sharing the following resources to mitigate doxing or the effects of it.

If you have been doxed, consider the following actions to protect yourself:

CONTACT US

In practice: What can be done?

If you have been doxed, consider the following actions to protect yourself:

+ 1. Document the Abuse

+ 2. Request Takedowns

+ 3. Report Threats

+ 4. Seek Legal Advice

+ 5. Protect Your Privacy

Additional Resources

- [What is Doxxing and How to Avoid it](#) (Heimdal Security, 2021)
- [How to Protect Yourself from Doxing](#) (MalwareBytes, 2019)
- [I've been Doxed: What to do in the First 24 Hours](#) (Medium, 2018)
- [How Do I Avoid Getting Doxed?](#) (Security Today, 2019)
- [Online Harrassment Field Manual: Protecting from Doxing](#) (Pen America)

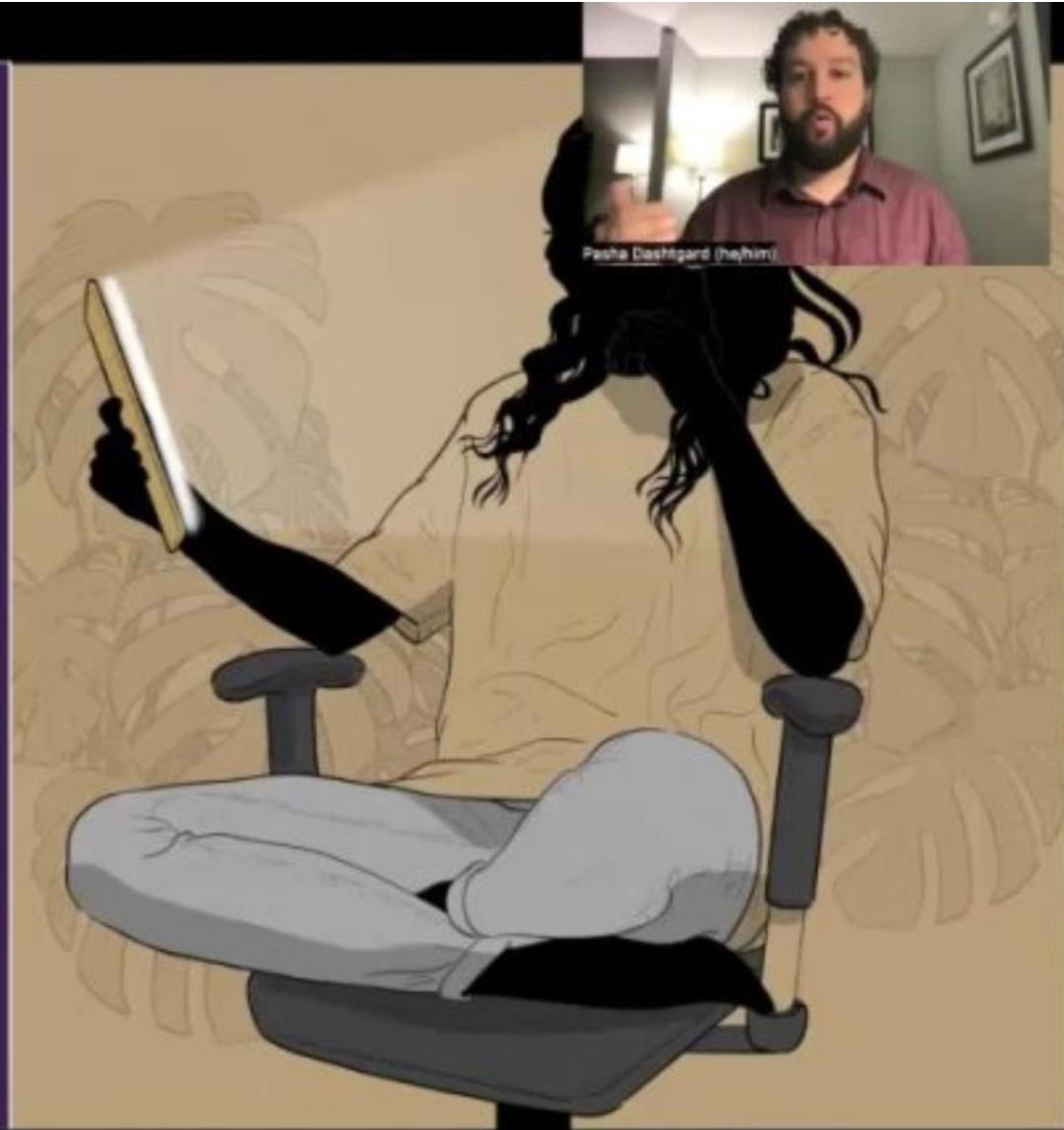


What has digital media done to dialogue?

Dr. Pasha Dashtgard


ELEMENTS OF ONLINE POLARIZATION

- Ease, accessibility and addiction
- Algorithms carving a path
- A distorted consensus
- A soap box community
- Social media —> small community dynamics
- Bridges that can't bear weight



Administrative leaders set the example for campus culture and community. University leadership that takes the lead with difficult conversations face these issues before they become crises.

- **Start Today.** Begin building an inclusive, resilient campus by addressing issues like polarization, supremacist thinking, moral disengagement, conspiracy theories, extremist propaganda, and “edgy” humor. Don’t wait for a hate incident to occur before you begin the conversation.
- **Be proactive** about campus values. Don’t just list on a website. Make them part of the lived, everyday experience of community life. State what you and the university stand for and make sure those values are reiterated early and often, from the moment of application through registration, orientation, campus life, graduation, and alumni relations.
- **Emphasize inclusivity, belonging, and openness** as core campus values. Maintain regular initiatives to keep the message fresh and vibrant. These can take the form of speakers, “spirit” weeks, and student activities.
- **Have a positive vision** for an institution where everyone feels they truly have a home. Remember, this isn’t primarily about reacting to harmful activities, although that may be necessary from time to time. Resilient, inclusive, communities make these events less likely to occur and respond better when they do.
- **Include faculty and student groups** in drafting a strategic plan to build a more resilient and inclusive campus community. Include a diverse array of identities, experiences, and (mainstream) political opinions.

- 
- How do we create this piece of our campus puzzle?

□ **Establish shared ground-rules** for classrooms, campus groups, sports, and other extracurriculars. Make this a collective effort, which includes the entire campus community. Help students respect diversity of opinion and engage with one another in a spirit of mutual respect and learning.

Try to love the questions. From harm reduction to aspiration in polarized times

LARA HOPE SCHWARTZ

Try to Love the Questions



FROM DEBATE TO DIALOGUE
IN CLASSROOMS AND LIFE

Big ideas

- It's helpful to understand what people mean when they claim "hate speech" is present in the class. We can understand these assertions as requests for redress and respond to them with empathy.
- We should reflect on and discuss why we meet in classes and activities, and design instructional time to reflect our goals for dialogue.
- Classrooms are great spaces for depolarized, productive dialogue. Exploring expansive questions collaboratively promotes nuanced thinking.
- Dialogue across difference is a teaching and learning issue- the ingredients for success are built into our work.

Dealing with concerns about speech, conduct, and teaching

- "That's not free speech, that's hate speech!"
- Bias, intellectual diversity, and concerns about neutrality
- When does speech cross the line from protected to unprotected?

Free speech? Hate speech?

- The idea of "hate speech" infuses public discourse about challenging conversations and about bias. But it is not a distinct legal category. Speech can be protected or unprotected.
 - Harassment
 - Threat
 - Incitement
- Speech can be both challenging (even hurtful) *and* protected.
 - Ex: a history textbook includes images of Nazi propaganda posters.
- When faced with a request for punishment, consider the interests behind that request.

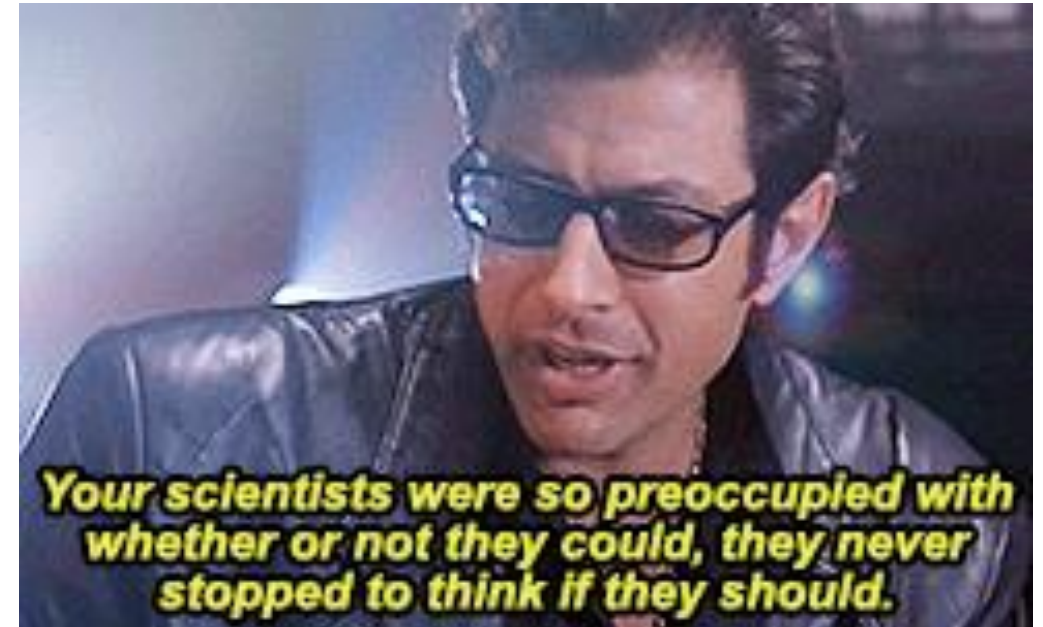
A paradigm shift: think if you should

If there is a bedrock principle underlying the First Amendment, it is that the government may not prohibit the expression of an idea simply because society finds the idea itself offensive or disagreeable.

Texas v. Johnson, 491 U.S. 397 (1989)

Your scientists were so preoccupied with whether or not they could that they didn't stop to think if they should.

Jurassic Park (1993)



Paradigm shift: harm avoidance to aspiration

Why do we gather in classrooms or campuses?

What risks and challenges come from dialogue in the classroom?

Reflection: engaging with challenging texts and topics

Tough conversations:

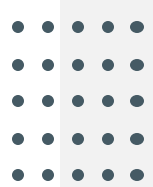
- Have we discussed what we hope to gain by discussing this?
- Have we been explicit about the norms that will apply (debate, dialogue, informed academic discussion)
- Do we have a shared goal?
- Have we acknowledged the burdens and costs of this discussion?
- Do we have a shared understanding of the differences between discomfort and harm?

Challenging texts:

- Have I explained why I am presenting this material (ex:aesthetic reasons, to question the material, for exposure to canon)?
- Have I been explicit about my relationship to this material (e.g.- I have studied it, critiqued it, published about it, written or lectured about what makes it controversial or challenging)?
- Have we discussed the role that challenging material plays in education?
- Do participants know they are free to question curricular choices and critique texts and artwork in school?
- Have I thought about the best context to introduce materials (ex: watch a video in class together or assign students to view independently)?

Paradigm shift: debate to dialogue

How do you want your students to think of each other?
Combatants or collaborators...



If you're
debating, you've
already lost
something

- Debate is martial. Civil debate = boxing with gloves, but it's still boxing.
- Look to your shared identity as learners rather than your differing positions.

What it looks like to pivot from debate to dialogue

- Instead of supporting claims with evidence, build claims from evidence
- Instead of defending positions, ask questions
- Embrace “I don’t know”
- Understand the value of engaging across disagreement
- Instead of punishing transgression, offer paths to growth and understanding

A framework for building dialogue skills and mindsets

Prologue: On Trying xi

- 1 Think If You Should: Paradigm Shifts on Campus Discourse
- 2 Try to Love the Questions and Seek Answers
- 3 Understand the Rules and Norms of College Discourse
- 4 Listen and Read with a Mindset of Informed Generosity and Grace
- 5 Communicate to Be Understood
- 6 Where Do I Fit? Engage in Self-Reflection

Ask lovable questions

- Binary question: is cancel culture out of control?
- Under what circumstances should people face social or professional consequences for their words and actions?

Let's try it with other topics

Teach the rules and norms of dialogue

- Even at a private institution, it is helpful to understand first amendment principles
- Other rules: such as laws on harassment and hostile environment, can be helpful guideposts in difficult dialogues
- Neutral academic standards are our friends - and they let us work separately from partisan and ideological lenses

Teach, model, and reward generous listening and reading

[illegible]

And another thing:

[illegible]

Practice restorative responses- not punishment

- Intent ≠ impact
- Not punishing ≠ “doing nothing”
- Accord everyone a presumption of good faith
- This includes critics
- When we abandon a punitive mindset and pivot to an educational mindset, we don't need to litigate about intent— we simply learn how we have affected others and try to make good use of that information.
- We should all model gratitude for feedback

Communicate to be understood- not to win

Design dialogue opportunities that involve collaborative inquiry rather than pitched battles.

Instead of holding a debate over whether Washington, DC should be renamed, assign students to work in groups to consider:

- 1) What would we need to know in order to understand this topic
- 2) What similar questions might arise in the future (ex: how do we know which of today's historical figures would meet our standard in the future).
- 3) Where would we draw the line – can we make our position a rule?
- 4) When there is disagreement, can we articulate the values and concerns that motivate each position?
- 5) What common values and concerns inform the various options we have generated here?

Engage in reflection - I before we

- Encourage all participants in dialogues to consider their strengths, areas for growth, attitudes, habits of mind, and goals.
- Consider the way people's personal experiences inform their expectations about dialogue.
- Prepare students for college dialogue – new rules, norms, and expectations.

Back to the beginning: why before how

- When it comes to challenging topics, what is your “why?”
- Does your course, program, or school *as a whole* offer opportunities to serve that “why?”
- What kinds of activities and opportunities build students’ dialogic capacities?
 - Collaboration— choir, team sports, theater productions, service projects
 - Inquiry— reading challenging texts; conducting research; identifying original questions
 - self awareness— goal-setting exercises, 1:1 coaching and counseling, family involvement
- Are students aware of the “why” and have you connected it to the programming you do?

BUILD TRUE RESILIENCE

Resilient campuses are places where hateful behavior and harmful rhetoric don't thrive. Building that takes time and effort.

- **Establish Expectations & Reinforce Values**
- **Center Community & Solidarity:** Focus on the everyday health of your campus community, and work to make it an inhospitable place for supremacist thinking and other dangerous attitudes.
- **Zoom Out:** What goes on in your community is affected by broader national and historical contexts. In turn, the campus community you build today can have a positive impact on the world beyond your campus.
- **Hold Conversations for Administrators**
 - Start Today. Be proactive. Have a positive vision.
 - Emphasize inclusivity, belonging, and openness
 - Include faculty and student groups
- **When Incidents Occur, Come Back Stronger**



Thank you for
your participation
and engagement!
Please take a few
minutes to complete
the **Post-training
survey**

Q&A